



LA FONDATION
POUR LA FORMATION HÔTELIÈRE

CERTIFICATE

OF ATTENDANCE AT INTERNATIONAL SEMINAR

Odesa, Ukraine, October 2023



Odesa National
University of Technology

PEOPLE / TALENT MANAGEMENT THE EVERCHANGING ENVIRONMENT FOR RECRUITMENT, RETENTION AND PRODUCTIVITY FOR HOSPITALITY AND TOURISM

Seminar and Workshop - 6 hours

sponsored by La Fondation pour la Formation Hôtelière,
organized by Odesa National University of Technology,

and delivered by

ADRIAN BARSBY, Business Coach, Strategic Advisor, Marketing Expert,
Associate Lecturer at Manchester Metropolitan University, UK

**KUSHNIRUK
HALYNA**

18.10.2023

DATE

